May 1, 2009

The Honorable Robert M. Gates  
Secretary of Defense  
1000 Defense Pentagon  
Washington, DC  20301

Dear Mr. Secretary:

As part of the Subcommittee’s ongoing oversight of Defense Department contracting, I am writing regarding the Army’s continued use of KBR’s monopoly LOGCAP contract. I am concerned and need to understand why the Army is not moving quickly enough to transition to the new set of LOGCAP contracts, which were awarded nearly two years ago to reduce costs and improve contract oversight through competition among multiple contractors. The Army’s continued reliance on KBR’s monopoly contract is particularly disturbing in light of new information obtained by the Subcommittee regarding the Department’s failure to recover overcharges and excess profits on KBR subcontracts.

Background

The third Logistics Civil Augmentation Program contract (LOGCAP III) was awarded to KBR, then a subsidiary of Halliburton, in 2001. The previous LOGCAP contracts were awarded to KBR in 1992 and DynCorp in 1997.

Under LOGCAP III, KBR has been the sole provider of meals, laundry, housing and other support services to the troops in Iraq and around the world. As of February 2009, the value of KBR’s work under the LOGCAP III contract was $31.3 billion.1

Problems with the LOGCAP III contract have been described in detail by company whistleblowers, government auditors, and congressional investigators. These problems include a lack of meaningful competition; the failure to heed government auditors’ recommendations to withhold payments; and KBR’s failure to adequately oversee subcontractors.

In 2006, the Army announced its intention to award a new set of contracts for LOGCAP execution through full and open competition. Instead of a single contractor receiving all the work, three contractors would compete to perform task orders. An additional “planning and

1 Army Sustainment Command, LOGCAP Financial Management Update (Feb. 13, 2009).
support” contract would be awarded to another firm, which would help the Army oversee the three execution contractors.

In June 2007, the Army awarded the LOGCAP IV execution contracts to KBR, Fluor, and Dyncorp. Serco, Inc. received the separate planning and support contract. Two unsuccessful offerors subsequently challenged the award, and in October 2007, GAO sustained their protests. In April 2008, the Army announced that the contracts had again been awarded to KBR, Fluor, and Dyncorp.

Failure to Award Competitive Contracts under LOGCAP IV

On April 19, 2007, the Senate Armed Services Committee, of which I am a member, held a hearing on the Defense Department’s management of costs under the LOGCAP contract. At the hearing, Members of the Armed Services Committee asked about the Department’s planned response to the reported waste, fraud, abuse, and mismanagement under LOGCAP III. Major General Jerome Johnson, Commanding General of the Army Sustainment Command, told the Committee that LOGCAP IV would eliminate many of the structural problems associated with LOGCAP III. According to Gen. Johnson:

LOGCAP III grew so rapidly that it nearly exceeded a single contractor’s capacity. To minimize this risk, LOGCAP IV will use multiple contractors. This will increase government contract oversight and reduce program risk, while reducing costs through competitive, continuous task order competition.

At the hearing, Senator Levin asked why the Army had waited so long to split the LOGCAP contract among multiple contractors. Claude M. Bolton, Assistant Secretary of the Army for Acquisition, Technology, and Logistics, responded: “I don't have a good answer for you.”

The Armed Services Committee later referenced this exchange in recommending the enactment of section 843 of the National Defense Authorization Act for Fiscal Year 2008, which established enhanced competition requirements for Indefinite Delivery Indefinite Quantity contracts in excess of $100 million. According to the Committee, the provision would ensure that future LOGCAP-type contracts would provide for the competition of task and delivery

---


3 Senate Armed Services Committee, Hearings on Department of Defense’s Management of Costs Under the Logistics Civil Augmentation Program (LOGCAP) Contract in Iraq, 110th Cong. (April 19, 2007).

4 Id.

5 Id.

orders unless there was “a compelling reason not to do so.”\textsuperscript{7} A similar provision was previously included in S. 680, which was prepared by the Homeland Security and Governmental Affairs Committee to ensure that there are more than one contract holders that are eligible to compete for task and delivery orders.

Despite the benefits to the taxpayer, the support of the Army Sustainment Command, and the plain language and stated intent of the law, the Army has failed to transition the support of its mission in Iraq from LOGCAP III to LOGCAP IV. As of February 2009, the latest date for which the Subcommittee has received information, the Army has not awarded a single task order for work in Iraq under LOGCAP IV.\textsuperscript{8}

The Army has also been slow to transition work in Kuwait and Afghanistan to LOGCAP IV. Only $172 million has been funded under LOGCAP IV in the last year, of which $4 million was awarded for planning and support services. Implementation of LOGCAP IV task orders has also been delayed by protests. All three task orders for work in Kuwait, which were competed and awarded under LOGCAP IV to Fluor and Dyncorp, were subsequently protested by KBR. One protest was resolved against KBR; the other two protests continue. While the protests are underway, KBR continues to perform this work under LOGCAP III.\textsuperscript{9}

\textbf{New Information Regarding Waste, Fraud, and Abuse Under LOGCAP III}

Documents obtained by the Subcommittee on Contracting Oversight raise concerns about whether the Department has taken adequate steps to identify and recover overcharges and excessive profits paid under contracts associated with KBR employees known or suspected to have committed fraud. These documents indicate that the Defense Department has failed to recover more than $100 million paid out under these fraudulent LOGCAP subcontracts.

Since the beginning of the war in Iraq, multiple KBR officials have been indicted or convicted of corruption-related charges involving LOGCAP subcontracts. These include Stephen Seams, who was convicted of fraud relating to a subcontract with a Kuwaiti cleaning company; Jeff Mazon, who was indicted for fraud for a subcontract awarded to La Nouvelle; Glenn Powell, who admitted to accepting $110,000 in kickbacks from an Iraqi subcontractor; Laszlo Tibold, who was fired by KBR after awarding a gravel delivery contract to a vendor whose price was five times higher than that of a competitor; and Anthony Martin, who admitted to accepting kickbacks from First Kuwaiti General Trading & Contracting Company in exchange

\textsuperscript{7} Id.

\textsuperscript{8} Army Sustainment Command, \textit{LOGCAP Financial Management Update} (Feb. 13, 2009).

\textsuperscript{9} Id.
for the award of subcontracts.\textsuperscript{10} These men were responsible for awarding or administering at least $306 million in LOGCAP subcontracts.\textsuperscript{11}

Although the Defense Department knew or should have known about the fraudulent activities of Mr. Seamans, Mr. Mazon, Mr. Powell, and Mr. Tibold since 2005, when the relevant indictments and convictions became public, the Defense Contract Audit Agency (DCAA) failed to take adequate steps to review the other contracts these men had awarded or administered. In fact, DCAA waited until February 2007 to send a preliminary letter to KBR asking for information on the other contracts that had been administered by Mr. Seamans, Mr. Mazon, Mr. Powell, and Mr. Tibold.\textsuperscript{12}

DCAA also failed to perform timely audits of these high-risk subcontracts. DCAA told KBR that it was "confident" that KBR had "proactively" examined the subcontracts administered by the four men. DCAA did request the results of any reviews undertaken by the KBR, but indicated that it would not perform its own audits of these contracts if it KBR had performed adequate investigations.\textsuperscript{13} According to DCAA:

If KBRSI's reviews satisfy our audit needs, we will rely on its work and subsequently curtail our own examination of these subcontracts. However, if we find KBRSI has not performed any reviews or disclosed cost impacts on Government contracts (where appropriate), this will be considered in our overall opinion on KBRSI's accounting control environment and purchasing system internal controls.\textsuperscript{14}

Four months later, in June 2007, DCAA reported that KBR had failed to account for millions of dollars in excess profits on contracts awarded by Mr. Seamans. According to DCAA, the subcontractor, Tamimi Global Performance, had potentially realized excess profits of $49.8 million, or 76%, as a result of Mr. Seamans' fraudulent activities.\textsuperscript{15} KBR had proposed to return to the government only $525,202 — a small

\textsuperscript{10} See Indictment, \textit{United States v. Mazon} (Mar. 16, 2005); \textit{Former KBR Worker Admits to Fraud in Iraq}, Washington Post (Aug. 23, 2005); \textit{Former Kuwait Manager Indicted for Million Dollar Payoff}, CorpWatch (Mar. 25, 2005); \textit{Ex-KBR Worker Pleads Guilty to Bribes}, MarketWatch (Mar. 24, 2006); Letter from Chairman Henry Waxman, House Committee on Oversight and Government Reform, to Secretary of State Condoleezza Rice (Oct. 9, 2007).


\textsuperscript{12} Letter from Defense Contract Audit Agency to Todd Bishop, Kellogg Brown & Root Services, Inc. (Feb. 28, 2007).

\textsuperscript{13} \textit{Id.}

\textsuperscript{14} \textit{Id.}

fraction of that amount.\textsuperscript{16} DCAA recommended that the Army “rigorously pursue recovery” of these excessive profits.\textsuperscript{17} The Subcommittee is not aware of actions taken by the Army to recover these excess profits.

DCAA has also recommended that the Army recover millions of dollars in costs associated with the subcontracts awarded to First Kuwaiti by Mr. Martin. In March 2006, DCAA disapproved $51.3 million in costs relating to First Kuwaiti’s subcontracts for the delivery of trailer living containers.\textsuperscript{18} In January 2007, the Defense Contract Management Agency (DCMA) determined that $25.6 million of the $51.3 million in costs were allowable. DCAA then reduced the disapproved costs to $25.7 million.\textsuperscript{19} In May 2008 – eight months after the public disclosure of Mr. Martin’s guilty plea – DCMA reversed its earlier determination and disallowed the remaining $25.6 million.\textsuperscript{20} The Subcommittee is not aware of actions taken by the army to recover the $51.3 million in costs from KBR.

Finally, the Department has failed to ensure that these individuals and companies will not receive more government contracts. According to the Excluded Parties List System, the database that contains information regarding individuals and companies who have been suspended or debarred, Mr. Tibold, L'A Nouvelle, and First Kuwaiti are still eligible to receive federal funds in the future.

Conclusion

Based on the information the Subcommittee has received, I do not understand why the Army continues to rely on the LOGCAP III contract. I also do not understand why the Army, DCAA, and DCMA have not done more to recover these costs. Finally, I do not understand why the Defense Department has failed to take steps to debar all of the individuals and companies involved in defrauding the government and the taxpayer.

Please notify me as to whether you intend to take immediate steps to increase competition, oversight, and accountability under the LOGCAP contracts. I also request that you provide a briefing for Subcommittee staff on these topics by \textbf{Friday, June 12}.

The jurisdiction of the Subcommittee on Contracting Oversight is set forth in Senate Rule XXV clause 1(k); Senate Resolution 445 section 101 (108\textsuperscript{th} Congress); and Senate Resolution 73 (111\textsuperscript{th} Congress). An attachment to this letter provides additional information on how to respond to the Subcommittee’s request.

\textsuperscript{16} \textit{Id.}
\textsuperscript{17} \textit{Id.}
\textsuperscript{19} \textit{Id.}
\textsuperscript{20} \textit{Id.}; Letter from Defense Contract Management Agency to Todd Bishop, Kellogg Brown & Root (May 19, 2008).
Please contact Margaret Daum with the Subcommittee staff at (202) 224-8316 with any
questions and to schedule the requested briefing.

Sincerely,

Senator Claire McCaskill
Chairman
Subcommittee on Contracting Oversight

Senator Susan Collins
Acting Ranking Member
Subcommittee on Contracting Oversight

Enclosure